

AWS State, Local, and Education Learning Days

Salt Lake City, UT



Large-Scale Migration and Modernization with AWS

Best Practices and Lessons Learned

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Migrations are more than just shifting technology



Making the case for migration

WHAT'S IN THE WAY?



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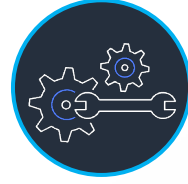
Blockers for cloud value realization



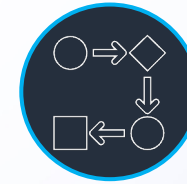
Lack of visible
& active
sponsorship



Siloed
Workflows
between orgs



Architectural
Entanglement



Undefined
operating model



Analysis
Paralysis



Talent and
skills gaps



Misaligned
teams



Unrealistic
goals

AWS deploys proven mechanisms, developed over hundreds of customer engagements, to unblock and accelerate cloud journey

Understand your compelling “why?”



Delivery speed improvement



Time-driven data center exit



Acquisition of another business



Divestiture of a line of business



Reduce technical debt



Cost reduction



Moving to multi-tenancy SaaS



Licensing cost reduction



Enabling gen AI solutions



Removing undifferentiated lifting



Security improvements



Availability improvements



Moving to data-driven business



Changing contact center technology



Moving to data as a product



Durability improvements



Sustainability improvements



Move to compete globally



Scalability improvements

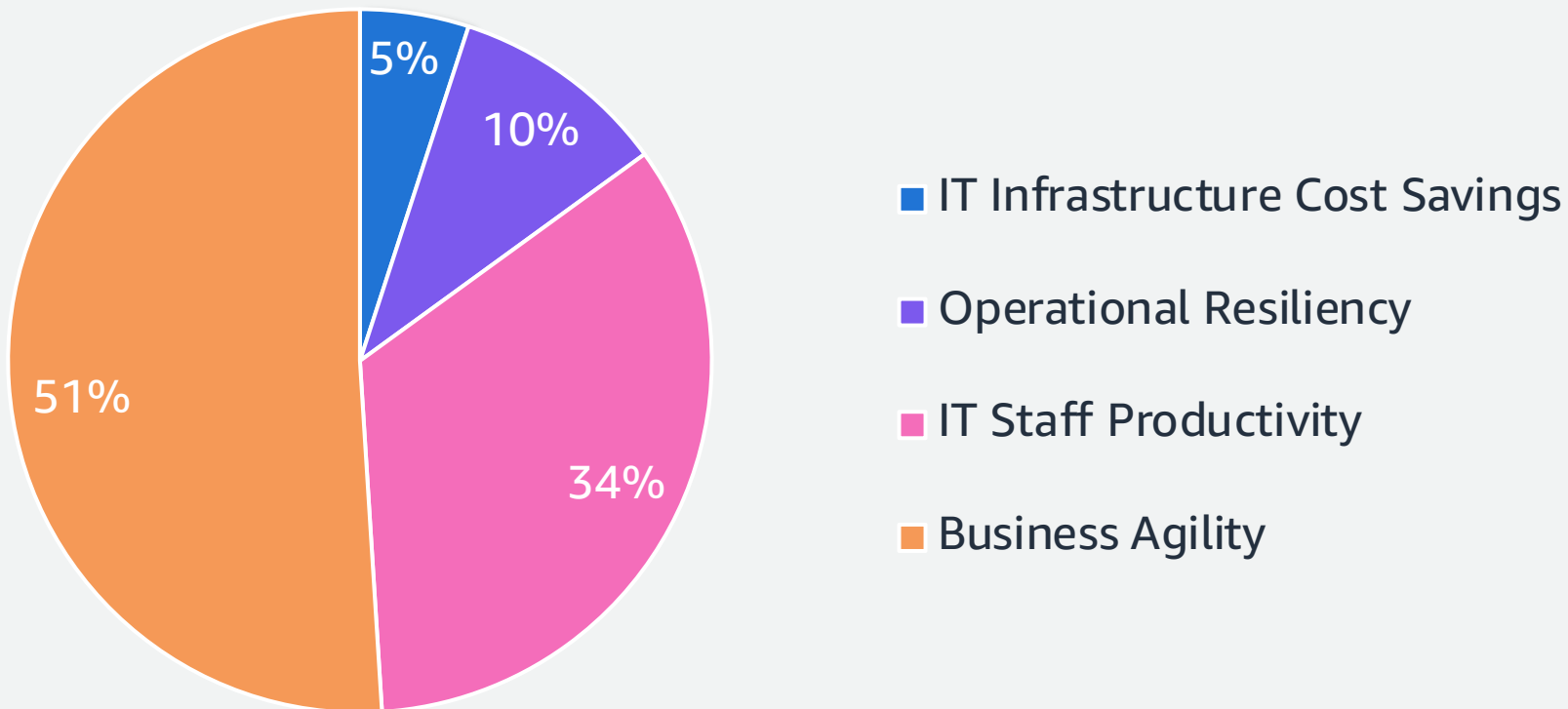


All of the above!!

Where does cloud business value come from?

IDC: NON-TCO DRIVERS CONSTITUTE OVER 90% OF ECONOMIC BUSINESS VALUE

Distribution of economic benefits from moving to AWS



[The Business Value of Amazon Web Services, IDC Research, Inc., June 2022](#)

Leadership support

KEY FOR ORGANIZATION SUCCESS

- Define and communicate **vision** and business strategy
- Be aggressive with goal setting and drive **top down**
- Mandate the move to **cloud-native** architectures org wide

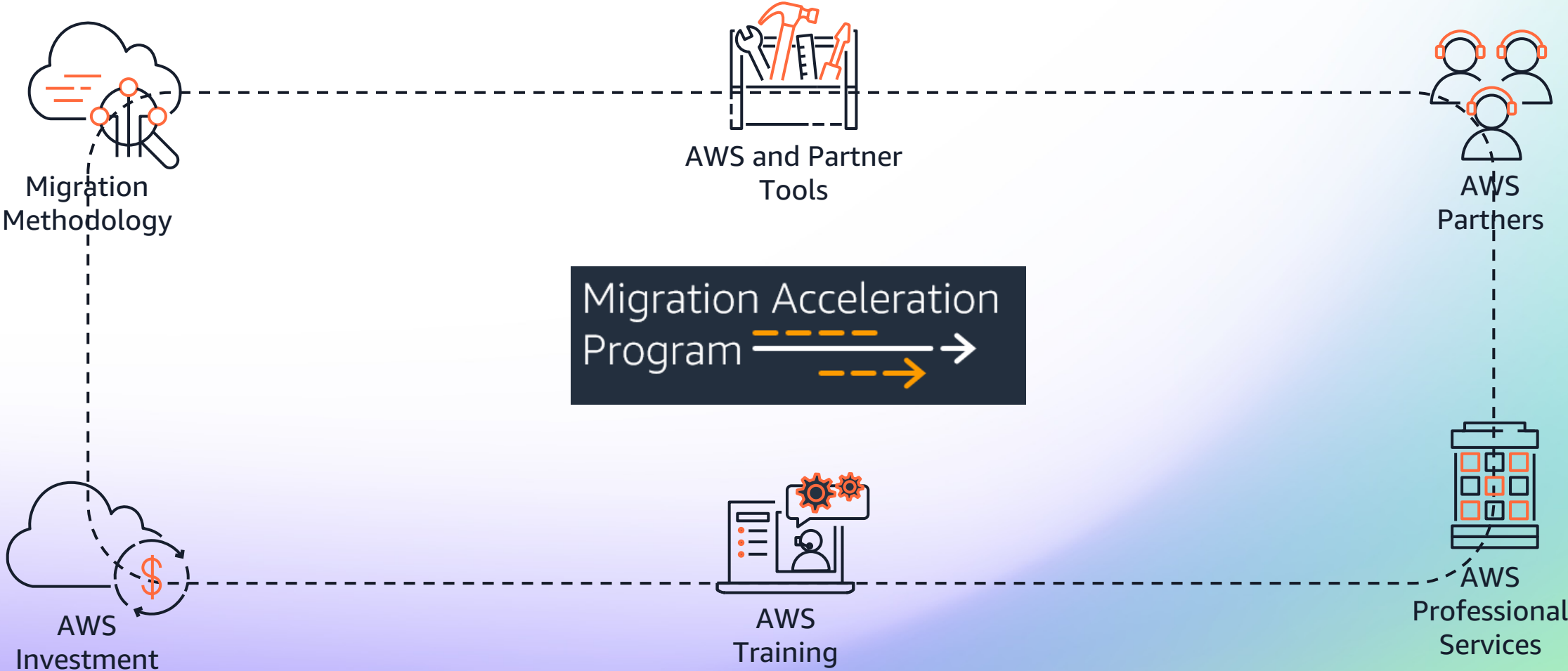


The Migration Acceleration Program (MAP) is the AWS best practice framework built from the experience of migrating hundreds of enterprise customers to get customers to quickly realize the benefits of the cloud.

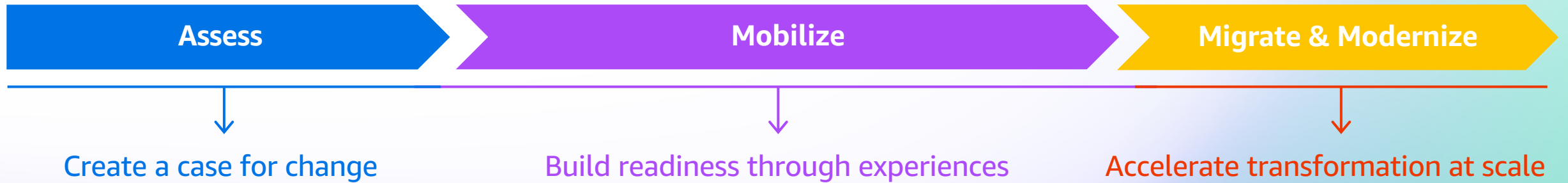


Migration Acceleration Program (MAP)

Flagship AWS program to help customers migrate and modernize to AWS using a proven approach



Our simple three phase approach



Using a proven framework greatly increases your odds of success

ASSESS

The goal of the Assess phase is to **create a case for change** by understanding a customer's business drivers and the high level cost in migrating to the cloud. This often includes initial gathering of high-level scope and **conducting a licensing assessment** (OLA), which results in a detailed presentation of on prem vs cloud costs (**business case**). This phase can include other items like a Migration Readiness Assessment (MRA).

Assess overview

Goals

- Have an understanding of high-level migration scope
- Create an estimate for right-sized cost on AWS
- Introduce team members to AWS products and services through hands-on learning
- Understand where an organization is in its cloud journey, identify strengths and weaknesses from a cloud-readiness perspective

Assess



Outcomes

Assess

- Migration Readiness Assessment (MRA)
- Optimization and Licensing Assessment (OLA)

Cost

- Total Cost of Ownership (TCO) report or business case

People

- Immersion days
- Workshops

Creating the case for change

Available Assessment Tools

AWS Services and Tools



Migration Evaluator



AWS Migration Hub



AWS Application Discovery Service



AWS DataSync



Cloud Adoption Readiness Tool (CART)



Migration Readiness Assessment (MRA)



CloudOptimizer



Migration Portfolio Assessment (MPA)

Partner tools – Discovery, Planning, Recommendation



Business case with Migration Evaluator

Quick Insights report

Quick Insights
Generated: 11/09/2021

Right sizing workloads on AWS would result in an estimated annual cost of **\$2,332,725 USD** * for Amazon Elastic Cloud Compute (EC2) and Elastic Block Storage (EBS).

Based on your reported CPU and memory utilization, you could realize a **14% savings** ** compared to directly migrating your on-premises servers and storage. With AWS, you have access to more instances in every imaginable shape and size than you'll find elsewhere and we continue to add more so you can always find the right size based on your current needs.

Electing to repurchase non-optimized operating system licensing from AWS would add **\$1,645,310 USD** * to the Amazon EC2 and EBS costs shown above.

If you would like to learn more about migrating workloads to AWS including software license optimization and exploring managed services, please contact your AWS account team or email migration-evaluator@amazon.com.

About this report

The analysis is based on infrastructure, software licenses and utilization discovered from 10/29/2021 to 11/07/2021.

Servers
- 585 virtual machines
- 180 physical servers

Storage
- 874 TB of attached block storage

Utilization
- 62.6% peak CPU utilization***
- 90% peak memory utilization**

Licensing
- 765 servers (Linux: 101, Windows: 562, RHEL: 48, SUSE: 54)
- 105 servers running SQL Server (Standard: 28, Enterprise: 75)

* Projected AWS costs based on public standard reserved - no upfront - 1 year instance Savings Plan USD pricing for Amazon EC2 and Amazon EBS running in US East (N. Virginia) with using your own SQL Server licenses. This report provides an estimate of fees and savings based on certain information you provide. Fee estimates do not include any taxes that might apply. Your actual fees and savings depend on a variety of factors, including your actual usage of AWS services, which may vary from the estimates provided in this report.
** Projected savings based on utilization data available to date compared to a like-for-like match of on-premises CPU and RAM specifications. A longer collection period will improve right sizing confidence.
*** The average CPU utilization value from all servers.
Engagement: separate cost - phase 1
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Automated PDF & Excel export
Available within **48 hours** of
data collection

Directional business case

Migration Business Case
Example Corp.
Migration Evaluator
October 18th 2022

Detailed Assessment Overview

Assumptions & Modeling Details

- Cost Model: 1 & 3 YR NURI
- US-East (N. Virginia)
- Right-Sized
- Zombies removed from Scope
- Licensing Optimized
- No App or Env Groupings Provided

Infrastructure Count

Infrastructure	Count
VMware	584
Hyper-V	1
Base Metal	20
Patent	605

Time In-Use

Time In-Use	Idle	Use
Idle	41.04%	
Use		58.96%

Financial Overview

	On-Premise Cost Estimate	Option 1	Option 2	Option 3	Option 4
		1 YR NURI - LI	1 YR NURI - BYOL SQL	1 YR NURI - BYOL WS & SQL	1 YR NURI - BYOL WS & SQL
Compute	\$1,831,506	\$890,765	\$677,369	\$520,675	\$726,525
Storage	\$828,648	\$374,231	\$374,231	\$374,231	\$374,231
Network		\$58,758	\$58,758	\$58,758	\$58,758
Annual Total	\$2,660,155	\$1,323,751	\$1,110,358	\$953,664	\$1,159,515
Annual Savings		50%	58%	64%	56%

Option 3 Details:

- Mixed Tenancy - SQL and Windows Server licensed to Dedicated Hosts with BYOL, where cost optimization is included (E2)
- BYOL SQL Server - Requires licensing included to share Instance Assurance (E4)
- All Reserved Instances (RI)

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Available **5 days** after data
collection ends (upon request)

The AWS Cloud Economics team can help

Business Case Executive Summary

Background

- Directional business cases which estimate value differences between capacity-driven on-premises environments and consumption-driven AWS environments have historically been difficult to complete due to differences in cost drivers, fixed and variable and, among other factors.
- AWS Cloud Economics has developed an established methodology for evaluating migration value. [Stakeholder] at [Company] requested assistance with creating a directional business case to demonstrate the potential value created by migrating core services from on-premises to AWS.

Approach

- Leverage the AWS Cloud Value Framework to develop an apples to apples comparison of the total cost of ownership on-premises and AWS
- Data used in generating these estimates was sourced from [Migration Evaluator]
- The AWS and on-premises estimated spend is based on industry averages and assumptions
- This business case includes right-sizing CPU/RAM utilization and time-in-use, based on industry standards

Outcome

- The preliminary analysis indicates TCO savings of 34% over a period of 5 years. This does not include an EDP discount or MAP credits

Total Business Value Created	\$26,479,025	Cost Savings %	34%	Annual Savings	\$1,295,805	5-Year Savings	\$6,479,025
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Next Steps

- Discuss assumptions with the customer to identify additional optimization areas
- Conduct a business case deep dive, as needed
- Refine business case with AWS Investments

Executive Summary

Business Value Savings Summary

Below is a 5-year summary of business value savings estimated based on data provided by the customer and industry benchmarks

Description	Cost Savings (TCO) Infrastructure cost savings / avoidance from moving to the cloud	IT Staff Productivity Efficiency improvement by function on a task-by-task basis	Operational Resilience Benefit of improving SLAs and reducing unplanned outages	Business Agility Deploying new features applications faster and reducing errors			
Savings	\$X.XM	+	\$X.XM	+	\$X.XM	+	\$X.XM

Annual Savings Opportunity is \$XX.XM

Financial Impact Results

Customer Carbon Reduction Benefit

KPI	% Improvement	Annual Benefit	Value Driver / Details
Estimated Carbon Reduction (Metric tons of Carbon)	89%	216.6	Total Carbon Reduction Estimate
	72%	175.2	Benefit from Higher Server Utilization
	17%	41.4	Benefit from Higher Renewable Energy Mix
1082.92 Metric tons of Carbon			5 Year Benefit

Carbon Reduction Benefit Results

5 Year Infrastructure Savings Summary

Category	Colo	AWS
Compute	\$7,574,138	\$2,844,739
Storage	\$10,557,713	\$8,337,408
Network	\$892,111	\$264,377
AWS Support	\$0	\$1,098,415
Total Costs	\$19,023,962	\$12,544,939

- Compute and Storage data has been obtained from Migration Evaluator while Networking is representative for comparison
- This view reflects a steady state comparison of on-premises to AWS migration, it does not capture, Migration Costs or Migration ramp
- The cost represent ~80% of the estimated spend. Customers spend an additional 10 - 20% of the total on services (Monitoring, Advance security, Marketplace etc) in both on-premises and AWS environment

Infrastructure Savings Summary

5 Year Steady State Cash Flow Summary

	Year 1	Year 2	Year 3	Year 4	Year 5	Total
On-Premises						
Compute	\$3,849,688	\$1,013,502	\$1,317,543	\$1,013,502	\$1,013,502	\$10,207,736
Storage	\$653,020	\$135,768	\$135,768	\$653,020	\$135,768	\$1,713,345
Networking	\$639,159	\$90,000	\$90,000	\$62,061	\$90,000	\$1,531,220
On-Premises Total	\$5,141,867	\$1,239,270	\$1,539,270	\$1,740,583	\$1,239,270	\$11,492,301
AWS						
Compute	\$3,312,274	\$148,644	\$148,644	\$1,393,274	\$148,644	\$7,160,480
Storage	\$154,509	\$154,509	\$154,509	\$154,509	\$154,509	\$772,545
Networking	\$56,923	\$56,923	\$56,923	\$56,923	\$56,923	\$284,615
AWS Support	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$900,000
On-Premises Total	\$3,748,706	\$540,076	\$540,076	\$3,748,706	\$540,076	\$9,117,639

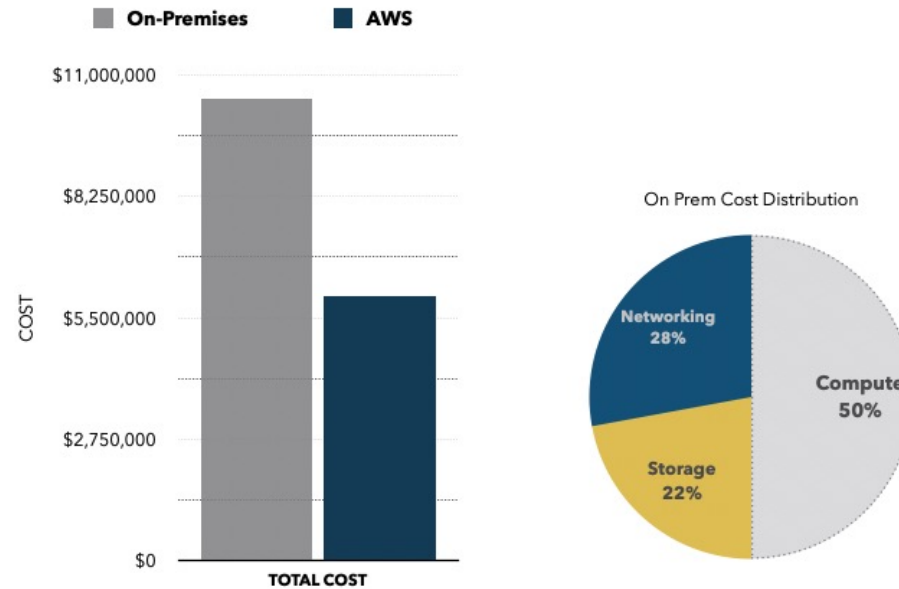
Cashflow Summary

Scope and Assumptions for TCO

Item	Scope
Scope	<ul style="list-style-type: none"> Analysis based on customer provided VM list from April 4, 2022 Compute and Storage are obtained from the VM Inventory, Network estimates are based on customer provided system requirements documentation
AWS Region	<ul style="list-style-type: none"> Primary - US West (Oregon) DR - Asia Pacific (Tokyo)
Business case and Hardware refresh timeline	<ul style="list-style-type: none"> 5 years business case with 5 years refresh timelines
Pricing Instruments	<ul style="list-style-type: none"> 3 year instance savings plan with all upfront pricing Spot instances for non-CPU intensive servers 20% MAP discount on Year 1 server and storage spend 8% EDP discount on server and storage spend
Co-location estimated cost	<ul style="list-style-type: none"> Estimated rates based on industry + OEM + Analyst Data applied to Rensnes inventory data
Compute Utilization	<ul style="list-style-type: none"> Obtained from 2021 Migration Evaluator scan Average CPU utilization was 30%, Average RAM utilization was 33%
Physical hosts	<ul style="list-style-type: none"> Host type was assumed based on the Hitachi 85500 model included in customer provided system requirements with the following specifications:
Licensing	<ul style="list-style-type: none"> Hitachi licenses Windows, and RHEL licenses Customer owns SQL licenses
Storage	<ul style="list-style-type: none"> On premises data disk storage mapped to EBS volumes, system disk storage part of EC2 mapping Daily and monthly backups for data and system disks respectively for the primary environment
Networking	<ul style="list-style-type: none"> Includes VPN tunnel for connection and monthly data egress Data obtained from customer provided system requirements documents
Support	<ul style="list-style-type: none"> Business level support had been estimated

All Assumptions Used

SUMMARY – ON PREM VS AWS (ME/CLOUD ECONOMICS TEAMS)



	On-Premises	AWS	SAVINGS	%
COMPUTE (3 Yrs Reserved Inst.)	\$6,766,642	\$2,992,184	\$3,774,458	55.8%
STORAGE	\$2,178,855.00	\$1,701,449.00	\$477,406.00	21.9%
NETWORKING	\$1,499,579.00	\$404,214.00	\$1,095,365.00	73.0%
AWS ENT SUPPORT	\$0	\$900,000	-\$900,000	0.0%
TOTAL COST	\$10,445,076	\$5,997,847	\$4,447,229	42.6%

Fig. Example of Total Cost (5 Years)

**Labor Cost Not Included | *Windows SQL Included | *SQL BYOL | *3 Yrs Reserved Instance Pricing*



Tips

LOOK AT THE BIG PICTURE

Assess server and storage together to get a full picture of costs even if not all will be migrated right away

Licensing options to optimize both cost and maintenance

Partner fit: assess partners to find the right fit to meet your transformation needs



Preparing the organization to migrate

IS THE FOUNDATION READY?



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MOBILIZE

The goal of the Mobilize phase is to **design the future state** architecture, refine the applications in scope, **qualify cost** estimates, conduct **application rationalization**, create a **migration execution plan**, build a landing zone and migrate a single workload to the cloud. This phase can also include a cloud maturity assessment (CMA) in order to **optimize operational effectiveness** across people, process, technology, and security to clearly define transformation scope.

Mobilize overview

Goals

- Design future state network and security architecture
- Build AWS foundational environment
- Define application strategy and identify migration dependencies, application integrations, pain points and timing considerations
- Define team model and agile work streams
- Develop cost and resource model for the migration of a defined portfolio
- Evaluate cloud operations and maturity goals, conduct optional learning needs analysis (LNA)

Mobilize



Outcomes

Platform

- Landing Zone with security controls
- Operational tools and procedures

Portfolio

- 7R disposition and decision criteria
- App discovery and migration Wave Plan

Migration

- Migration wave plan
- 3–5 applications migrated to AWS
- Hands-on migration experience and patterns

People

- Cloud Leadership functional optimization
- Organization Change Acceleration plan(s)
- Cloud skills assessment and role ramp-up plans

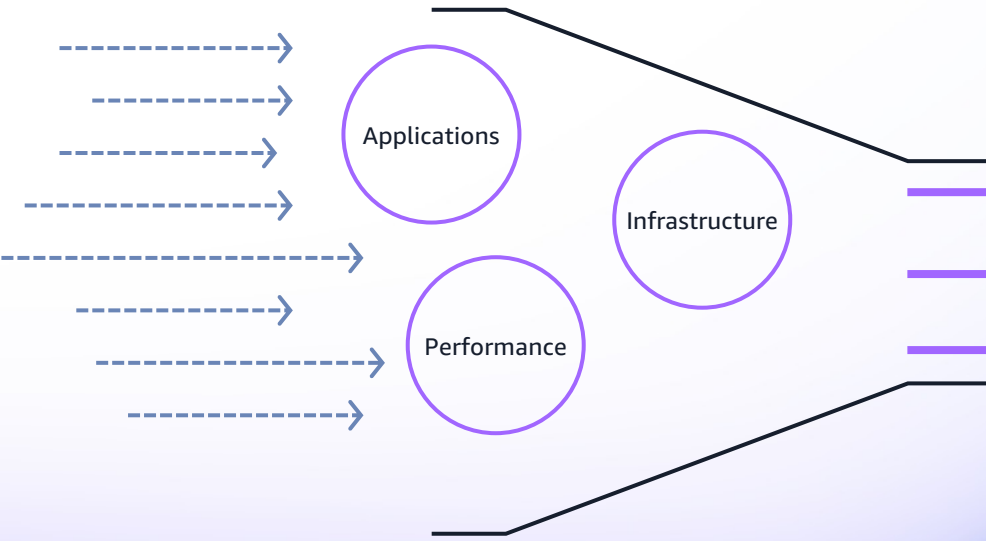
Enable readiness for migration and modernization

Migration and modernization strategies

Current IT snapshot



Discover & organize data



Strategies for each workload (7Rs)

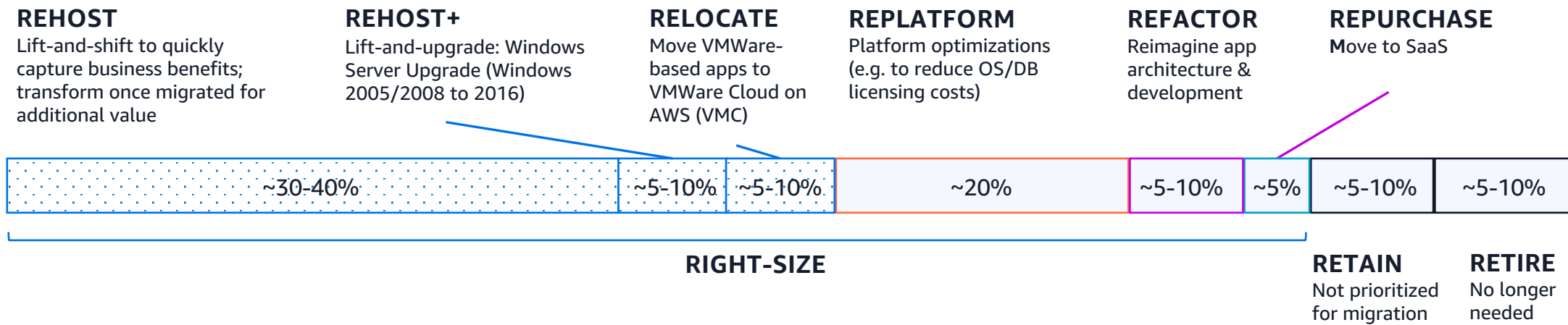
- Refactor
- Re-platform
- Repurchase
- Rehost
- Relocate
- Retain
- Retire



Strategy decision criteria should be based on both business and technical needs

Migration and modernization patterns

Typical IT environment by migration pattern:



Migration (rehost/relocate) helps you quickly realize cloud benefits; **Modernization** (replatform/refactor) helps you maximize those benefits; **Focus on both**, and periodic 'right sizing', to fully realize cloud benefits

Cloud operating model

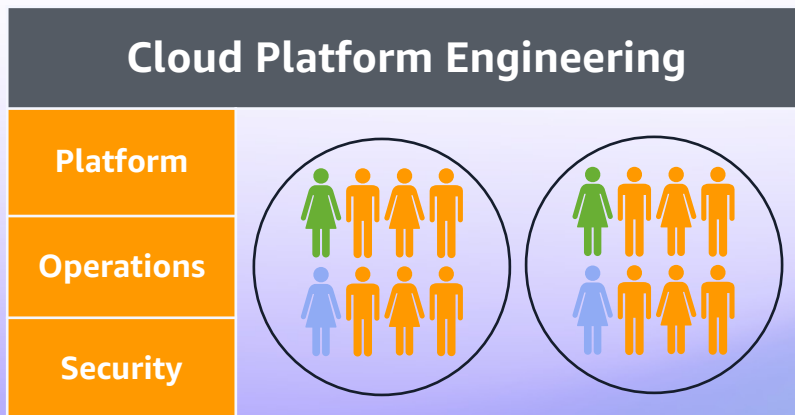
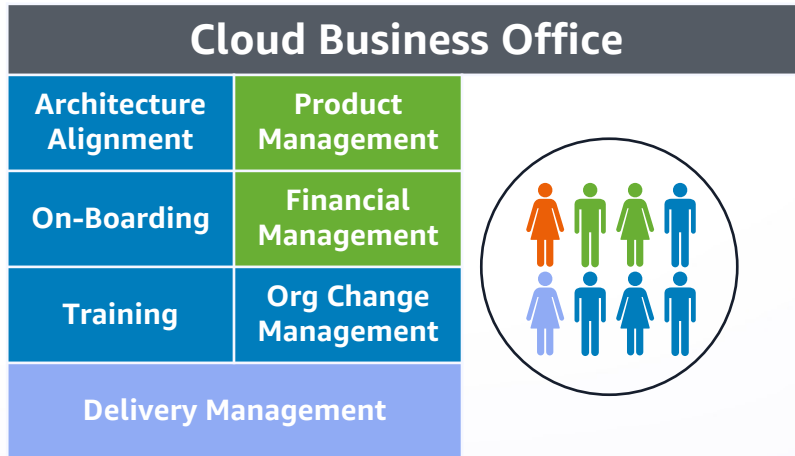
Cloud foundation team

(0-6 months)



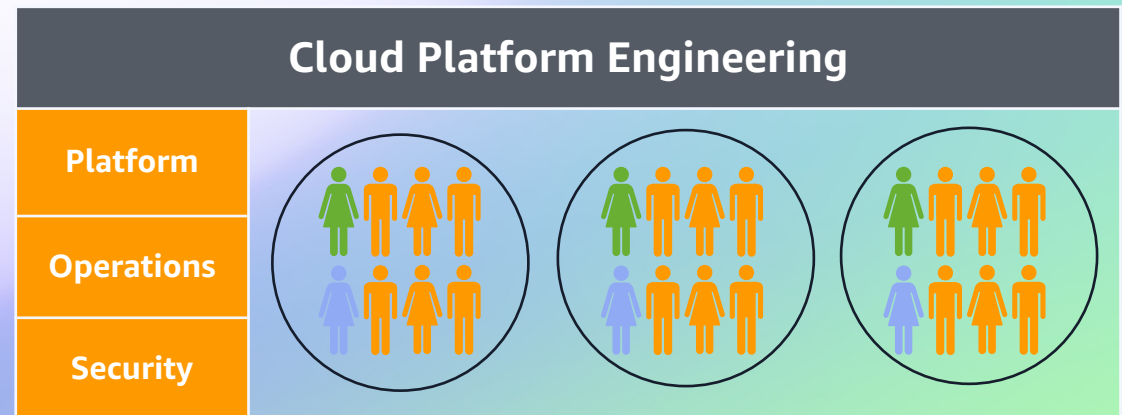
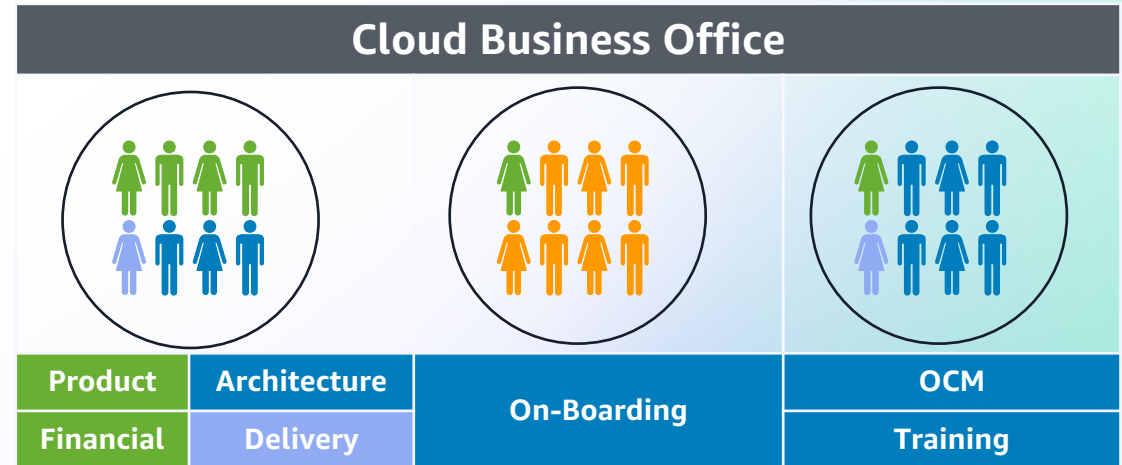
Initial cloud enablement engine

(6-12 months)



Cloud enablement engine @ scale

(12+ months)



Quick wins

ESTABLISH “LIGHTHOUSE” WORKLOAD

High value: focus on relatively small but important workload

Representative: avoid “one-off” or outliers so results will resonate across the organization

Measurable: use metrics to show measurable results of outcomes

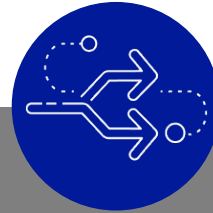


Our comprehensive approach to enablement



In-Person Immersion Days

- Workshops tailored to team needs or project objectives
- Taught by AWS Solution Architects and subject matter experts
- Access to regional higher ed learning days + seminars



Personalized Plans

- Learning Needs Analysis for data driven plan creation
- Customized for each staff member based on role and team requirements
- Incorporates individual career goals



Skill Builder + Lab Access

- Self-Paced courses, Labs, and Digital Classroom access
- Gamified learning with AWS Cloud Quest and Jams
- Full-length AWS certification practice exams

Accelerating your migration

HOW CAN WE HELP YOU REALIZE RESULTS?



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MIGRATE AND MODERNIZE

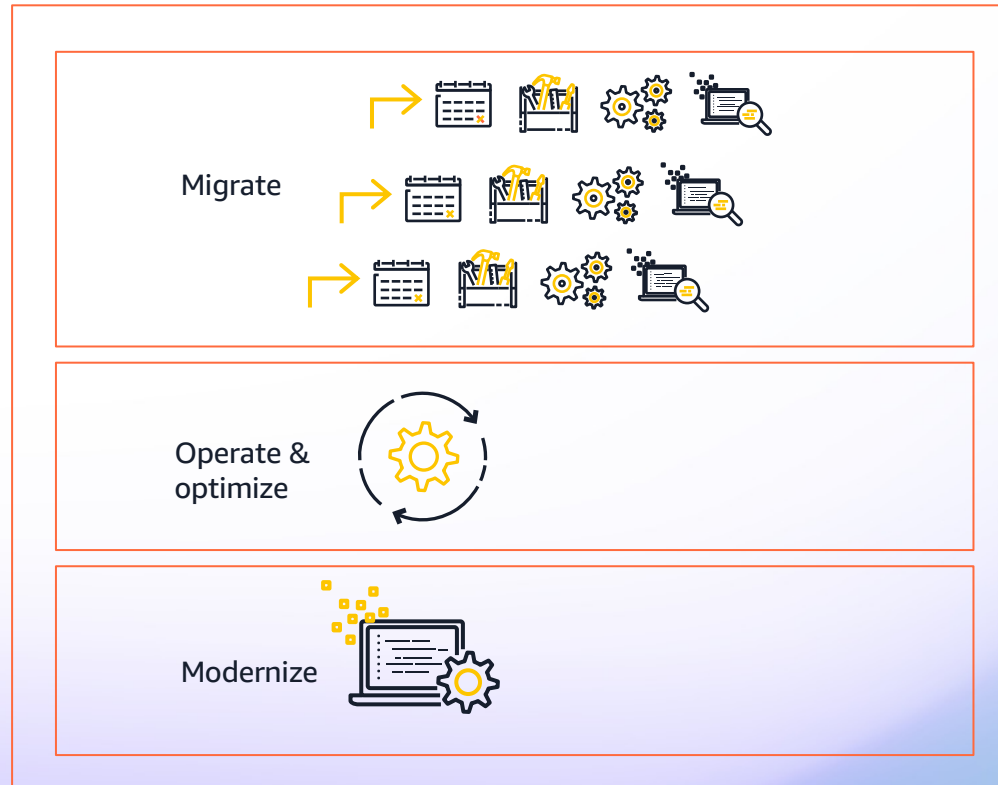
The goal of this phase is to **execute the migration** wave plan and build the design as defined in the Mobilize phase. For any applications This can also include any **transformation** activities to define the future state operating model on the cloud and ready the enterprise for Day 1.

Migrate & Modernize Overview

Goals

- Execute the migration wave plan as defined in the Mobilize phase
- Leverage tools like the Cloud Migration Factory to accelerate and automate migrations at scale
- Continue design for appl that will undergo modernization
- Adapt processes for operating in the cloud
- Train team

Migrate and Modernize



Outcomes

Technology

- Migrated apps in the cloud

People

- Team trained to use new tools such as Cloud Migration Factory (CMF) or Database Migration Service (DMS)

Process

- Migration Governance Framework
- Documented standard migration patterns and artifacts in operating runbooks

Accelerate transformation at scale

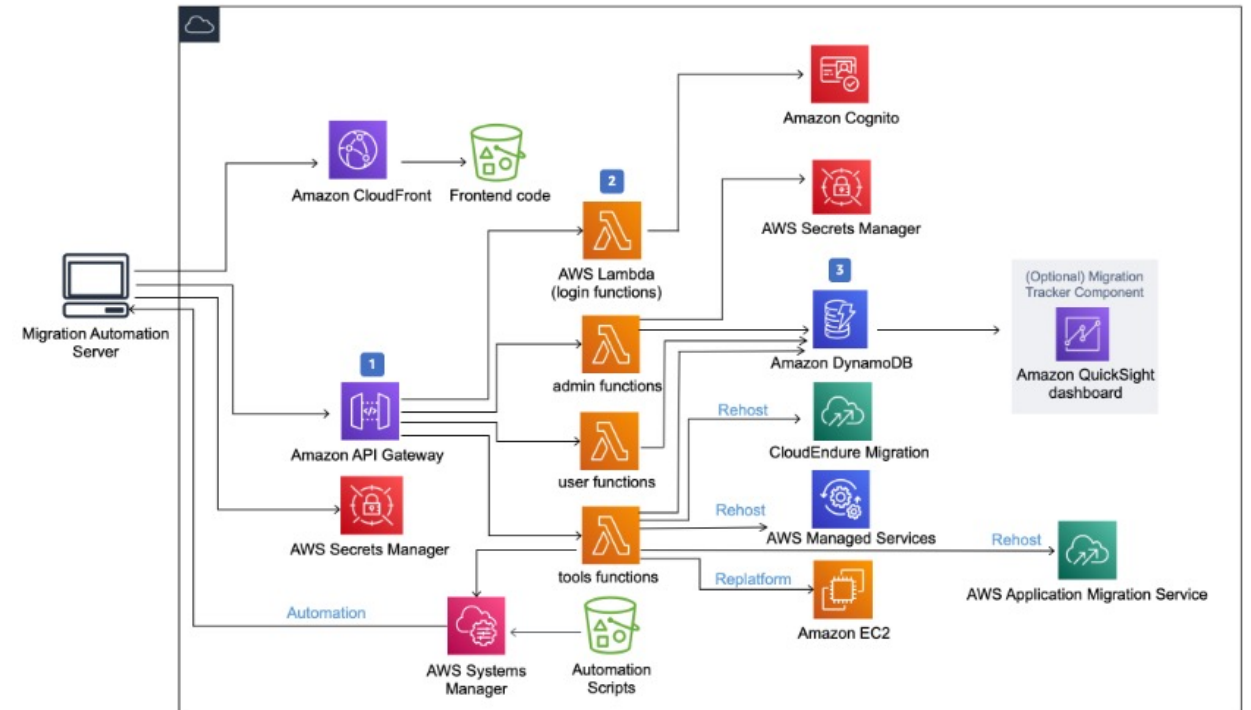
Cloud Migration Factory

Coordinate and Automate

Cloud Migration Factory (CMF) simplifies, expedites, and reduces the cost of cloud migration by offering a highly automated lift-and-shift solution.

It helps customers with their medium-scale to large-scale migrations by automating manual processes, which are often slow or complex to scale.

Thousands of servers have been migrated to AWS using CMF to date. For example, AWS customers have used CMF to migrate 1,300 servers in 5 months, and were able to cutover more than 600 servers in a single cutover window.



Learn more:

<https://aws.amazon.com/solutions/implementations/aws-cloudendure-migration-factory-solution/>

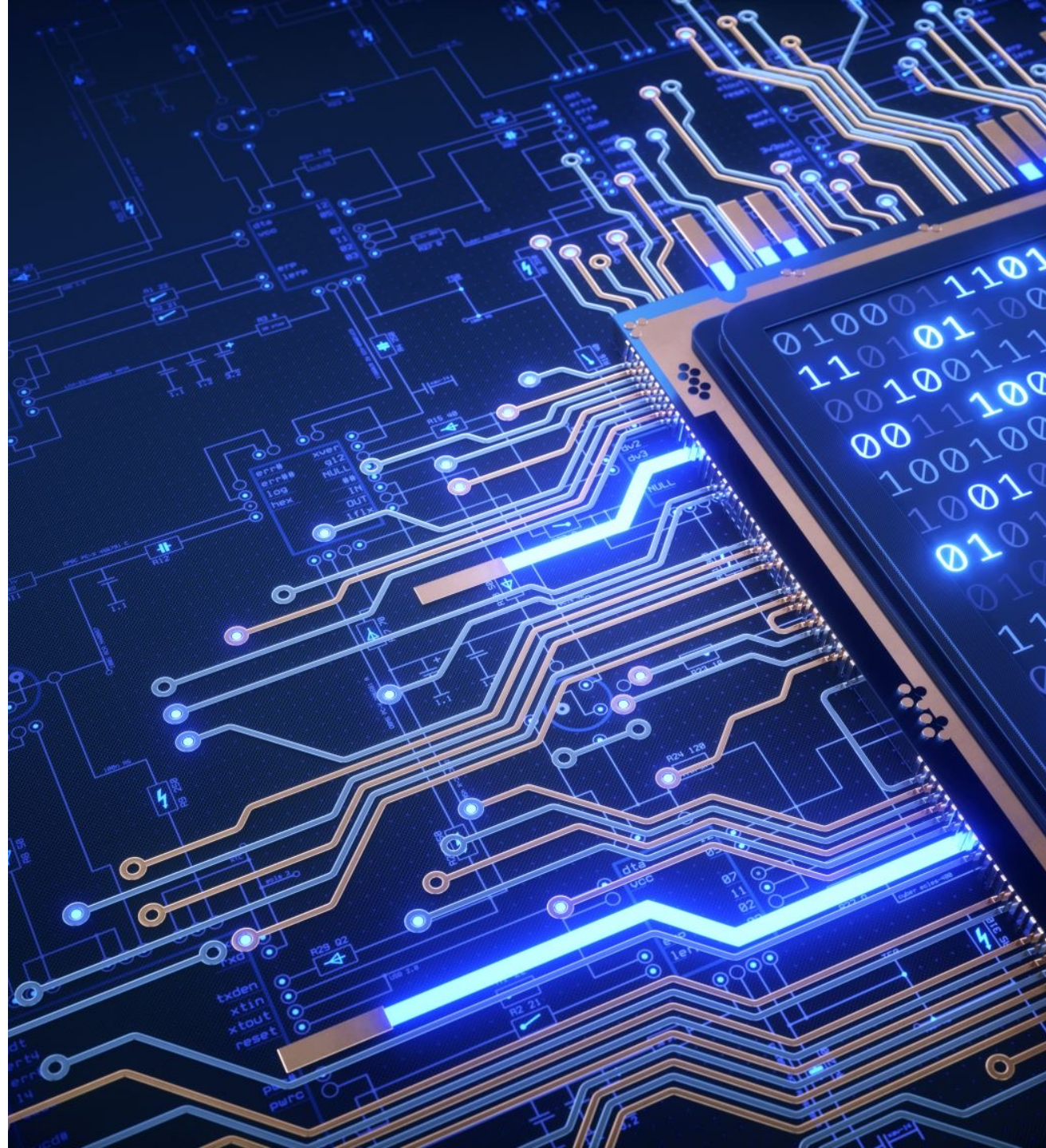
Leadership support

KEY FOR ORGANIZATION SUCCESS

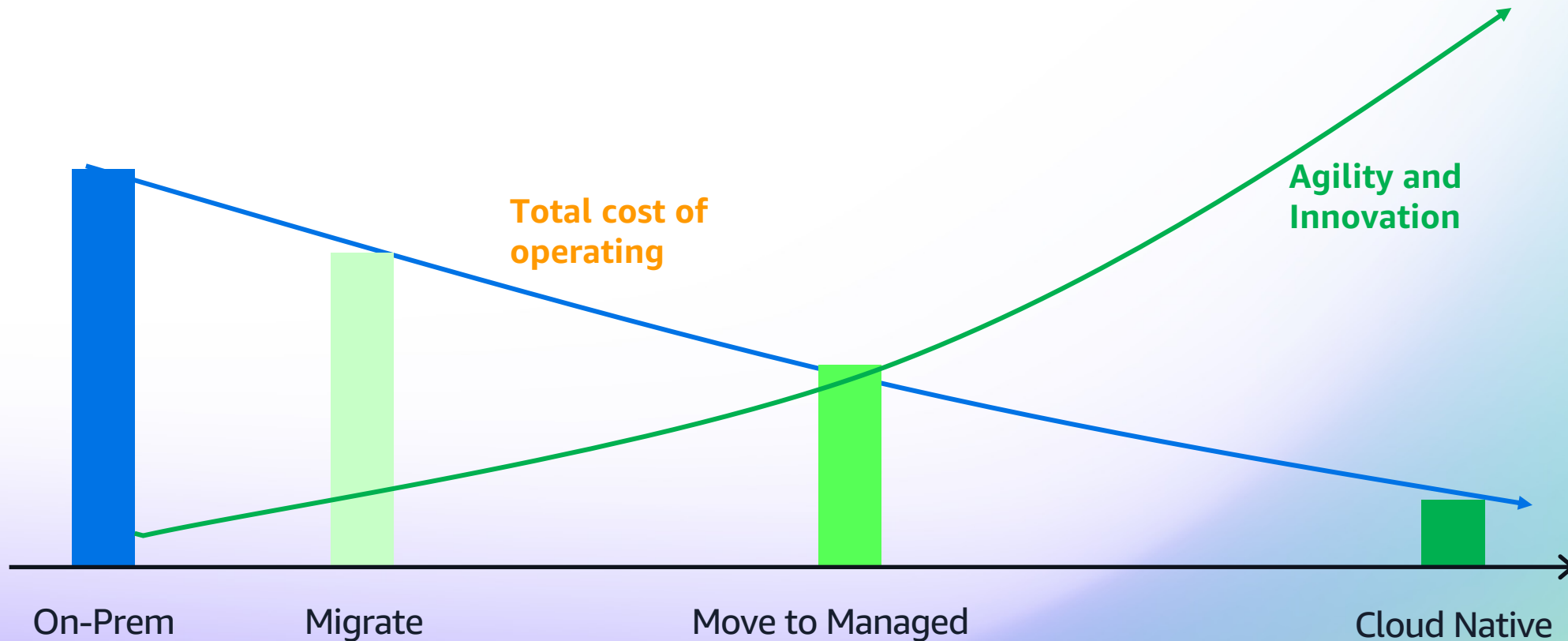
- Identify a **single-threaded leader** empowered to make decisions, help avoid silos and streamline workstreams by maintaining consistent priorities
- Align the senior leadership team to migration success criteria. Their support is critical during escalations and obstacles that may arise during the migration



Modernize the results



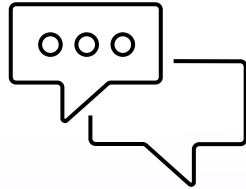
Both migrating and modernizing are important to fully realize the benefit of cloud



Leverage AI tools to accelerate your migration

Assess

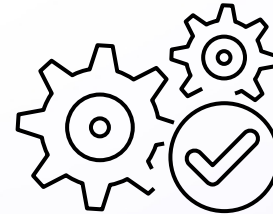
PLANNING & ANALYSIS



- ✓ Improved decision making
- ✓ Wave planning
- ✓ Early Insights from GenAI like Anti-patterns
- ✓ Building Business Case

Mobilize

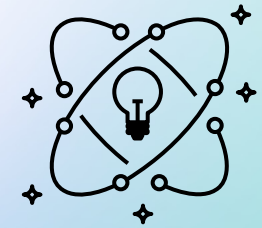
AIDED MODERNIZATION



- ✓ Automated Code Documentation
- ✓ Automated Test cases and Test Data generation
- ✓ Landing Zone build & IAC

Migrate & Modernize

FORTIFY OPERATIONS



- ✓ Code build & Generation
- ✓ Version and Framework Upgrades
- ✓ Performance Optimization
- ✓ Troubleshooting & Debugging
- ✓ Cloud Native Build
- ✓ Code refactoring & Tech Debt reduction

Cost Optimization

- Implement Cloud Financial Management (CFM)
- Adopt a consumption model
- Measure overall efficiency
- Stop spending money on undifferentiated heavy lifting
- Analyze and attribute expenditure

Operational Excellence

- Organize teams around business outcomes
- Implement observability for actionable insights
- Safely automate where possible
- Make frequent, small, reversible changes
- Refine operations procedures frequently
- Anticipate failure
- Learn from all operational events and metrics
- Use managed services

Operating your cloud



Change Management



Access Management



Security Management



Incident Management



Patch Management



ITSM Integration



Provisioning Management



Continuity Management



Reporting

Self-Managed

Full control simplified with AWS tools

- AWS Service Catalog
- AWS Systems Manager
- AWS Management Tools & Services
 - Modeling and Provisioning; Automation and Operations; Monitoring and Logging
- 3rd Party Tools

AWS Managed Services (AMS)

We operate your cloud with AWS best practices and compliance standards so you can focus on your business priorities

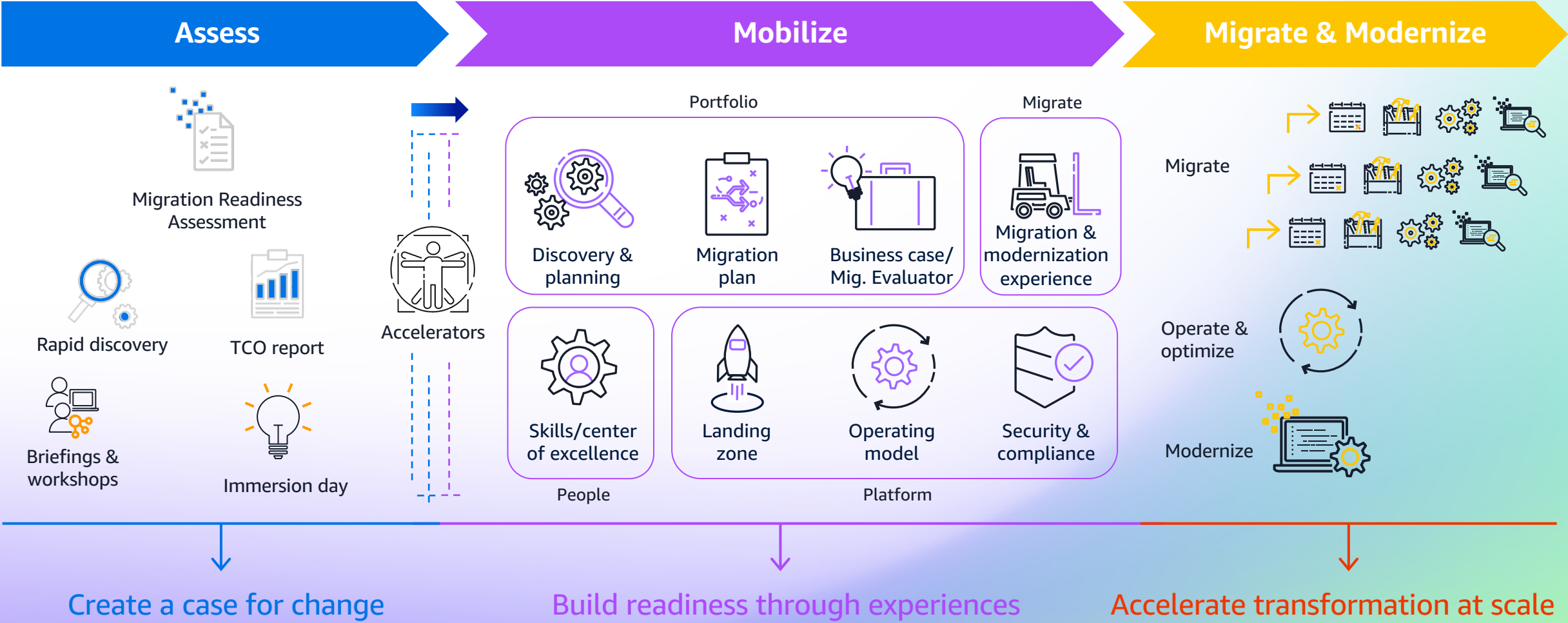
- Addresses Security & Compliance
- Managed AWS Landing Zone
- Self-service automation
- 7x24 Worldwide AWS Operations Support Engineers
- “Month-to-Month” terms: you can take back control any time

Partner Managed

Leverage AWS certified Managed Service Partners to help operate your cloud

- 100+ Managed Service Partners (MSP)
- Certification Program
- Third-Party Audit
- Full Lifecycle Services

Our simple three phase approach





Thank you!

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**Please complete the survey
for this session**



Track Name

Large Migrations and Modernizations

